RESOLUTION OF UNIVERSITY HOSPITAL PERTAINING TO MEDICAL STAFF MATTERS

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey, pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L. 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission (including the disposition of credentials and privileges of medical staff serving the Hospital), and in furtherance thereof, the Hospital adopted Bylaws dated March 17, 2015, as amended June 26, 2018 and June 25, 2020 (the "Hospital Bylaws"); and

WHEREAS, in accordance with Medical Staff Bylaws dated February of 2020 (the "Medical Staff Bylaws"), at the July 14th meeting and the September 9th, Medical Executive Committee (the "MEC") recommended various providers for credentials, privileges, and appointment, expansion, change of status, and transfer of service thereof, such providers as listed on Exhibit "A" appended hereto and made a part hereof; and

WHEREAS, following review and recommendation for approval by the Safety and Quality Committee, that took place September 16th, 2026 committee meeting, in which the committee reviewed all MEC actions, and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital:

1. The above recitals are incorporated herein by this reference.

2. The Hospital hereby adopts and affirms the recommendations, as appended hereto, and authorizes the President and Chief Executive Officer to take appropriate action in furtherance of this Resolution, in accordance with the Hospital Bylaws and applicable regulations.

3. This Resolution shall take effect immediately upon the adoption hereof, subject to ratification.

I hereby certify that this Resolution 2026-0924-316 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: September 24, 2026

McKenzie Wilson, Esq., Corporate Secretary

RESOLUTION OF UNIVERSITY HOSPITAL APPROVING ITS ANNUAL PUBLIC MEETING SCHEDULE FOR JANUARY – DECEMBER 2027

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey (the "State"), pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, the Open Public Meetings Act, *N.J.S.A.* 10:4-6 *et seq*., requires that the Hospital annually give notice of its schedule of regular public meetings to be held during the succeeding year by posting, mailing to newspapers, and giving notice to certain persons requesting such notice;

NOW THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

2. The schedule appended hereto shall represent the Annual Schedule of Regular Public Meetings for the Hospital for January through December 2027.

3. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0924-317 a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: September 24, 2026

McKenzie Wilson, Esq., Corporate Secretary

Exhibit "A" to Resolution 2026-0924-317

University Hospital 2026 Annual Schedule of Regular Public Meetings

See attached.

RESOLUTION OF UNIVERSITY HOSPITAL TO APPROVE OF A SINGLE AWARDED CONTRACT FOR CHARTY CARE ELIGIBILITY & SELF-PAY ACCOUNTS RECEIVABLES MANAGEMENTSERVICES UNDER RFP#UH-P26-002

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey (the "State"), pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission and to: (1) direct and control expenditures of Hospital funds; (2) borrow money; (3) enter into contracts with the State or federal government, or any individual, firm or corporation; (4) solicit and accept grant moneys; (5) acquire, own, lease, dispose or, use, and operate property; (6) sue and be sued; (7) enter into a contract or other agreement with a nonprofit corporation operating one or more hospitals in New Jersey to operate and manage or assist in the operation and management of the Hospital; and (8) hire, fire, and fix salaries for all employees of the Hospital; and

WHEREAS, in accordance with the Hospital's amended bylaws adopted June 26, 2018 (the "Bylaws"), the Hospital approved a new *Procurement and Purchasing and Delegation of Authority to Contract Policy* pursuant to Resolution 2019-0917-83 adopted September 26, 2019, as amended pursuant to Resolution 2020-0722-107 adopted July 22, 2020 (hereinafter the "Procurement Policy"); and

WHEREAS, The Department of Supply Chain Management, on behalf of the UH Finance Department, seeks to award a single contract publicly bid under RFP # UH-P26-002, to Affiliated Healthcare Management Group. (AHMG), to provide charity care eligibility and self-pay accounts receivable management services. The Department seeks approval of a estimated cost of the initial three-year contract term OF $4,912,716. AND

WHEREAS, the Hospital's Finance and Audit Committee has reviewed the proposed action and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Executive Committee of the University Hospital Board of Directors:

1. The above recitals are incorporated herein by this reference.

2. The procurement amendments are hereby approved in accordance with the Procurement Policy, subject to annual appropriations.

3. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

4. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0924-318 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: September 24, 2026

McKenzie Wilson, Esq, Corporate Secretary

RESOLUTION OF UNIVERSITY HOSPITAL AUTHORIZING CERTAIN PROCUREMENTS, IN FURTHERANCE OF P.L. 2012, c. 45

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey (the "State"), pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission and to: (1) direct and control expenditures of Hospital funds; (2) borrow money; (3) enter into contracts with the State or federal government, or any individual, firm or corporation; (4) solicit and accept grant moneys; (5) acquire, own, lease, dispose or, use, and operate property; (6) sue and be sued; (7) enter into a contract or other agreement with a nonprofit corporation operating one or more hospitals in New Jersey to operate and manage or assist in the operation and management of the Hospital; and (8) hire, fire, and fix salaries for all employees of the Hospital; and

WHEREAS, in accordance with the Hospital's amended bylaws adopted June 26, 2018 (the "Bylaws"), the Hospital approved a new *Procurement and Purchasing and Delegation of Authority to Contract Policy* pursuant to Resolution 2019-0917-83 adopted September 26, 2019, as amended pursuant to Resolution 2020-0722-107 adopted July 22, 2020 (hereinafter the "Procurement Policy"); and

WHEREAS, the Department of Clinical Engineering seeks approval of an alternative procurement to contract with the vendor, Philips, to purchase Intellivue software licenses and support for its patient bedside monitoring systems. University Hospital is intending to contract with Philips Healthcare for the period from July 1, 2026 through June 30, 2031, with a contract value not to exceed $2,438,727; and

WHEREAS, the Hospital's Finance and Audit Committee has reviewed the proposed action and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

a. The procurements are hereby approved in accordance with the Procurement Policy, subject to annual appropriations.

b. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

2. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0924-319 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: September 24, 2026

McKenzie Wilson, Esq, Corporate Secretary

RESOLUTION OF UNIVERSITY HOSPITAL ADOPTING, AFFIRMING AND RATIFYING ACTIONS OF THE EXECUTIVE COMMITTEE IN FURTHERANCE OF P.L. 2012, c. 45

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey (the "State"), pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's board of directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission and to: (1) direct and control expenditures of Hospital funds; (2) borrow money; (3) enter into contracts with the State or federal government, or any individual, firm or corporation; (4) solicit and accept grant moneys; (5) acquire, own, lease, dispose or, use, and operate property; (6) sue and be sued; (7) enter into a contract or other agreement with a nonprofit corporation operating one or more hospitals in New Jersey to operate and manage or assist in the operation and management of the Hospital; and (8) hire, fire, and fix salaries for all employees of the Hospital; and

WHEREAS, in accordance with the Hospital's bylaws adopted March 17, 2015, as amended June 26, 2018 and June 25, 2020 (the "Hospital Bylaws"), the Executive Committee of the Board of Directors is empowered to act on behalf of the Board of Directors between the Board of Directors' regular meetings and shall review and make recommendations to the Board of Directors on issues including ethics, strategic planning, initiatives and programs, external affairs, community relations development, compensation and senior management employment matters, subject to ratification; and

WHEREAS, by meeting convened on August 28th, the Hospital Executive Committee adopted: Resolution 2026-0828-315, which is the Approval of Extended Predevelopment Funding and Cost Reimbursement Agreement for Medical Office Building; and

WHEREAS, in accordance with the Hospital Bylaws, the Hospital intends to adopt, affirm and ratify the actions of the Executive Committee as outlined herein-above;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

2. The actions of the Executive Committee as set forth herein are hereby adopted, affirmed and ratified.

3. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0924-320 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: September 24, 2026

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McKenzie Wilson, Esq., Corporate Secretary

RESOLUTION OF UNIVERSITY HOSPITAL APPROVING PREDEVELOPMENT FUNDING AND COST REIMBURSEMENT AGREEMENT FOR MEDICAL OFFICE BUILDING DEVELOPMENT

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey, pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L. 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission, and in furtherance thereof, the Hospital adopted Bylaws dated March 17, 2015, as amended June 26, 2018 and June 25, 2020 (the "Hospital Bylaws"); and

WHEREAS, since July 1, 2013, the Hospital and Rutgers University have been operating on the shared Newark Campus ("Campus"), coordinating operations and planning on a continuous basis, including development of physical master plans for the Campus; and

WHEREAS, the Hospital's Campus Redevelopment Plan anticipates certain redevelopment projects on the Campus that would entail a phased nine-year, $1.8 billion project that includes a multi-building phased development, involving a series of sequential major capital projects allowing the Hospital to upgrade its delivery of care in new and existing buildings, while simultaneously supporting Campus development in order to better meet existing patient, staff, and visitor needs (collectively, the "Campus Plan"); and

WHEREAS, the next step of the Campus Plan involves the construction of a new Medical Office Building ("MOB") located adjacent to the new Administrative Building on the western portion of the Campus, which will house a variety of medical specialties in addition to surgical suites, and serve as a replacement for an outdated outpatient facility that is intended to be demolished at a later date (the "MOB Project"); and

WHEREAS, on March 25, 2025, the Board reviewed and approved the Hospital initiating a procurement process for the MOB Project in furtherance of the goals of advancing the overall Campus Plan; and

WHEREAS, on May 23, 2025, the Hospital published a Request for Information UH-P25-010 ("RFI") to obtain information from potentially interested parties regarding their capacity to design, build, finance, operate and maintain the new MOB; and

WHEREAS, on September 23, 2025, following extensive review and consideration of the responsive materials submitted by respondents, the Hospital issued a Request for Proposal ("RFP") to certain shortlisted respondents who were identified and selected pursuant to the RFI, which specified that the Hospital sought proposals that would provide cost-effective financing options and contemplated a developer-financed model; and

WHEREAS, the Hospital's evaluation committee reviewed proposals from the shortlisted respondents and unanimously identified Anchor Health Properties as the preferred respondent based on established objective criteria (the "Preferred Respondent"); and

WHEREAS, on March 26, 2026, the Board of Directors unanimously authorized the Hospital to enter into exclusive negotiations with the Preferred Respondent for the MOB Project, with the intention to finalize and execute a master development agreement, which would remain subject to the Board's further approval; and

WHEREAS, since that time, the Preferred Respondent has engaged in preliminary work absent any final predevelopment or master developer agreement; and

WHEREAS, to continue work on the project and allow the Parties additional opportunity to refine a predevelopment agreement, in May 21st of 2026, the Board of Directors authorized the use of state appropriations in an amount up to $3.6 million for ongoing predevelopment work through August of 2026; and

WHEREAS, the Board also authorized the Hospital to enter into a Cost Reimbursement Agreement to formalize the predevelopment expenditure prior to predevelopment agreement execution, which required Hospital approval prior to any deviation; and

WHEREAS, given a variety of factors, including the availability of additional state appropriation funding and the necessity for additional time to review the financing and ownership structure for the MOB Project, it is critical to extend the initial Cost Reimbursement Agreement and allow predevelopment work to continue uninterrupted; and

WHEREAS, in accordance with the Hospital's Bylaws, the Hospital maintains an approved Procurement and Purchasing and Delegation of Authority to Contract Policy pursuant to Resolution (hereinafter the "Policy"); and

WHEREAS, the Hospital is now seeking authorization to extend the Cost Reimbursement Agreement to cover predevelopment costs through November of 2026, up to $6 million in additional spending; and

WHEREAS, the Hospital's Finance and Audit Committee has reviewed the proposed action and recommends approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital:

1. The above recitals are incorporated herein by reference and are hereby ratified and confirmed.

2. The actions are hereby approved in accordance with the Policy.

3. The President and Chief Executive Officer is hereby authorized to take the

steps necessary and desirable to effectuate the purposes of this Resolution.

4. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0828-315 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: September 1, 2026

McKenzie Wilson, Esq., Corporate Secretary