University HOSPITAL
Newark, NJ

b. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

2. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0625-275 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: June 25, 2026

McKenzie Wilson, Esq, Corporate Secretary

University HOSPITAL

Newark, NJ

RESOLUTION OF UNIVERSITY HOSPITAL AUTHORIZING CERTAIN PROCUREMENTS, IN FURTHERANCE OF P.L. 2012, c. 45

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey (the "State"), pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission and to: (1) direct and control expenditures of Hospital funds; (2) borrow money; (3) enter into contracts with the State or federal government, or any individual, firm or corporation; (4) solicit and accept grant moneys; (5) acquire, own, lease, dispose or, use, and operate property; (6) sue and be sued; (7) enter into a contract or other agreement with a nonprofit corporation operating one or more hospitals in New Jersey to operate and manage or assist in the operation and management of the Hospital; and (8) hire, fire, and fix salaries for all employees of the Hospital; and

WHEREAS, in accordance with the Hospital's amended bylaws adopted June 26, 2018 (the "Bylaws"), the Hospital approved a new *Procurement and Purchasing and Delegation of Authority to Contract Policy* pursuant to Resolution 2019-0917-83 adopted September 26, 2019, as amended pursuant to Resolution 2020-0722-107 adopted July 22, 2020 (hereinafter the "Procurement Policy"); and

WHEREAS, the Hospital intends to award an alternative procurement contract to Epic Systems Corporation ("EPIC") for the purchase and installation of software applications to add needed functionality to the Hospital's Electronic Medical Record (EMR) system for the period from July 1, 2026 through June 30, 2027, with a contract value not to exceed $6,456,263; and

WHEREAS, the Hospital has standardized on the EPIC platform and, as such, all systems, maintenance and support services are procured through EPIC in accordance with the Procurement Policy; and

WHEREAS, the Hospital's Finance and Audit Committee has reviewed the proposed action and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

a. The procurements are hereby approved in accordance with the Procurement Policy, subject to annual appropriations.

University HOSPITAL
Newark, NJ

I hereby certify that this Resolution 2026-0625-308 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: June 25, 2026

McKenzie Wilson, Esq., Corporate Secretary

University HOSPITAL
Newark, NJ

RESOLUTION OF UNIVERSITY HOSPITAL PERTAINING TO MEDICAL STAFF MATTERS

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey, pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L. 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission (including the disposition of credentials and privileges of medical staff serving the Hospital), and in furtherance thereof, the Hospital adopted Bylaws dated March 17, 2015, as amended June 26, 2018 and June 25, 2020 (the "Hospital Bylaws"); and

WHEREAS, in accordance with Medical Staff Bylaws dated February of 2020 (the "Medical Staff Bylaws"), at its June 9th meeting, the Medical Executive Committee (the "MEC") recommended various providers for credentials, privileges, and appointment, expansion, change of status, and transfer of service thereof, such providers as listed on Exhibit "A" appended hereto and made a part hereof; and

WHEREAS, following review and recommendation for approval by the Safety and Quality Committee, that took place June 17th, 2026 committee meeting, in which the committee reviewed all MEC actions, and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital:

1. The above recitals are incorporated herein by this reference.

2. The Hospital hereby adopts and affirms the recommendations, as appended hereto, and authorizes the President and Chief Executive Officer to take appropriate action in furtherance of this Resolution, in accordance with the Hospital Bylaws and applicable regulations.

3. This Resolution shall take effect immediately upon the adoption hereof, subject to ratification.

University HOSPITAL
Newark, NJ

RESOLUTION OF UNIVERSITY HOSPITAL ADOPTING THE 2027 FISCAL YEAR ANNUAL BUDGET IN FURTHERANCE OF THE RESTRUCTURING ACT, P.L. 2012, c. 45

WHEREAS, in accordance with the Restructuring Act, P.L. 2012, c. 45, University Hospital (the "Hospital") is required to prepare and adopt an annual budget; and

WHEREAS, the Hospital intends to adopt its annual budget for fiscal year 2027 in the form substantially as set forth in Exhibit "A" appended hereto and made a part hereof (the "FY 2027 Budget"); and

WHEREAS, the Hospital's Finance and Audit Committee reviewed the proposed action and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

2. The FY 2027 Budget, substantially in the form as set forth on Exhibit "A" is hereby approved in accordance with the Restructuring Act.

3. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

4. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0625-309 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: June 25, 2026

McKenzie Wilson, Esq., Corporate Secretary

University
HOSPITAL
Newark, NJ

Exhibit "A" – See attached FY27

University HOSPITAL
Newark, NJ

I hereby certify that this Resolution 2026-0625-310 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: June 25, 2026

McKenzie Wilson, Esq., Corporate Secretary

University HOSPITAL

Newark, NJ

RESOLUTION OF UNIVERSITY HOSPITAL APPROVING THE PROCUREMENT OF INSURANCE COVERAGE IN FURTHERANCE OF ITS OBLIGATIONS UNDER THE RESTRUCTURING ACT, P.L. 2012, c. 45 FOR FISCAL YEAR 2027

WHEREAS, the University Hospital (the "Hospital") is required to maintain insurance coverage in furtherance of, and has engaged Willis Towers Watson as its broker of record to place various lines of insurance consistent with, its obligations under the Restructuring Act, P.L. 2012, c. 45; and

WHEREAS, in accordance with the Hospital's Bylaws (as amended), the Hospital approved a *Procurement and Purchasing and Delegation of Authority to Contract Policy* pursuant to Resolution 2019-0917-83 adopted September 26, 2019, as amended (hereinafter the "Procurement Policy"); and

WHEREAS, in accordance with the Procurement Policy, the Hospital intends to bind insurance coverage with an aggregate annual premium not to exceed $2.611 million for fiscal year 2027, substantially in the form as set forth on Exhibit "A" appended hereto and made a part hereof; and

WHEREAS, the Hospital's Finance and Audit Committee reviewed the proposed action and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

2. The insurance coverage substantially in the form as set forth on Exhibit "A" are hereby approved in accordance with the Procurement Policy, subject to annual appropriations.

3. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

4. This Resolution shall take effect immediately upon the adoption hereof.

3. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

4. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0625-311 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: June 25, 2026

McKenzie Wilson, Esq., Corporate Secretary

University HOSPITAL
Newark, NJ

RESOLUTION OF UNIVERSITY HOSPITAL AUTHORIZING CERTAIN PROCUREMENTS, IN FURTHERANCE OF P.L. 2012, c. 45

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey (the "State"), pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's board of directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission and to: (1) direct and control expenditures of Hospital funds; (2) borrow money; (3) enter into contracts with the State or federal government, or any individual, firm or corporation; (4) solicit and accept grant moneys; (5) acquire, own, lease, dispose or, use, and operate property; (6) sue and be sued; (7) enter into a contract or other agreement with a nonprofit corporation operating one or more hospitals in New Jersey to operate and manage or assist in the operation and management of the Hospital; and (8) hire, fire, and fix salaries for all employees of the Hospital; and

WHEREAS, in accordance with the Hospital's amended bylaws adopted June 26, 2018 (the "Bylaws"), the Hospital approved a new *Procurement and Purchasing and Delegation of Authority to Contract Policy* pursuant to Resolution 2019-0917-83 adopted September 26, 2019, as amended pursuant to Resolution 2020-0722-107 adopted July 22, 2020 (hereinafter the "Procurement Policy"); and

WHEREAS, in accordance with the Procurement Policy and subject to annual appropriation, the Hospital intends to approve and affirm the following alternative procurements: (i) AP27B-001 for various suppliers funded through donor or grant-directed purchases in an amount not to exceed $6.5 million; (ii) AP27B-002 for various group purchasing organization purchases in an amount not to exceed $200 million; (iii) AP27B-003 for purchases of blood and blood products in an amount not to exceed $5.5 million; (iv) AP27B-004 for purchases of organs for transplant in an amount not to exceed $6.0 million; and (v) AP27-005 for legal services in an amount not to exceed $1.5 million; and

WHEREAS, the Hospital's Finance and Audit, Committee has reviewed the proposed action and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

2. The procurements are hereby approved in accordance with the Procurement Policy, subject to annual appropriations.

b. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

2. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0625-313 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: June 25, 2026

McKenzie Wilson, Esq, Corporate Secretary

University HOSPITAL
Newark, NJ

RESOLUTION OF UNIVERSITY HOSPITAL AUTHORIZING CERTAIN PROCUREMENTS, IN FURTHERANCE OF P.L. 2012, c. 45

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey (the "State"), pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission and to: (1) direct and control expenditures of Hospital funds; (2) borrow money; (3) enter into contracts with the State or federal government, or any individual, firm or corporation; (4) solicit and accept grant moneys; (5) acquire, own, lease, dispose or, use, and operate property; (6) sue and be sued; (7) enter into a contract or other agreement with a nonprofit corporation operating one or more hospitals in New Jersey to operate and manage or assist in the operation and management of the Hospital; and (8) hire, fire, and fix salaries for all employees of the Hospital; and

WHEREAS, in accordance with the Hospital's amended bylaws adopted June 26, 2018 (the "Bylaws"), the Hospital approved a new *Procurement and Purchasing and Delegation of Authority to Contract Policy* pursuant to Resolution 2019-0917-83 adopted September 26, 2019, as amended pursuant to Resolution 2020-0722-107 adopted July 22, 2020 (hereinafter the "Procurement Policy"); and

WHEREAS, the Department of Nuclear Medicine seeks approval of an alternative procurement to contract with the vendor, GE Healthcare, to provide Flyrcado an imaging agent for PET cardiac imaging within University Hospital. University Hospital is intending to contract with GE Healthcare for the period from July 1, 2026 through June 30, 2029, with a contract value not to exceed $2,800,000; and

WHEREAS, the Hospital's Finance and Audit Committee has reviewed the proposed action and recommends approval;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital

1. The above recitals are incorporated herein by this reference.

a. The procurements are hereby approved in accordance with the Procurement Policy, subject to annual appropriations.

University HOSPITAL
Newark, NJ

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of University Hospital:

1. The above recitals are incorporated herein by reference and are hereby ratified and confirmed.

2. The actions are hereby approved in accordance with the Policy.

3. The President and Chief Executive Officer is hereby authorized to take the steps necessary and desirable to effectuate the purposes of this Resolution.

4. This Resolution shall take effect immediately upon the adoption hereof.

I hereby certify that this Resolution 2026-0625-314 is a true copy of actions duly adopted by University Hospital as of the date hereof.

RESOLUTION ADOPTED: June 25, 2026

McKenzie Wilson, Esq., Corporate Secretary

RESOLUTION OF UNIVERSITY HOSPITAL APPROVING PREDEVELOPMENT AGREEMENT FOR MEDICAL OFFICE BUILDING DEVELOPMENT

WHEREAS, University Hospital (the "Hospital") was duly established and validly exists as an independent public healthcare institution and an instrumentality of the State of New Jersey, pursuant to the New Jersey Medical and Health Sciences Education Restructuring Act, L. 2012, c. 45 (the "Restructuring Act"); and

WHEREAS, pursuant to the Restructuring Act, the Hospital's Board of Directors (the "Board") has the power and duty to exercise general oversight over the affairs of the Hospital to ensure fulfillment of its mission, and in furtherance thereof, the Hospital adopted Bylaws dated March 17, 2015, as amended June 26, 2018 and June 25, 2020 (the "Hospital Bylaws"); and

WHEREAS, since July 1, 2013, the Hospital and Rutgers University have been operating on the shared Newark Campus ("Campus"), coordinating operations and planning on a continuous basis, including development of physical master plans for the Campus; and

WHEREAS, the Hospital's Campus Redevelopment Plan anticipates certain redevelopment projects on the Campus that would entail a phased nine-year, $1.8 billion project that includes a multi-building phased development, involving a series of sequential major capital projects allowing the Hospital to upgrade its delivery of care in new and existing buildings, while simultaneously supporting Campus development in order to better meet existing patient, staff, and visitor needs (collectively, the "Campus Plan"); and

WHEREAS, Rutgers University, in collaboration with the Hospital and the New Jersey Economic Development Authority, selected a developer for Phase 1 of the Campus Plan, which included demolition of existing buildings, site remediation, site preparation including utilities, and design, construction, fit-out, start-up and turnover of a building identified as the new Administrative Building ("ADMB"); and

WHEREAS, the next step of the Campus Plan involves the construction of a new Medical Office Building ("MOB") located adjacent to the ADMB on the western portion of the Campus, which will house a variety of medical specialties in addition to surgical suites, and serve as a replacement for an outdated outpatient facility that is intended to be demolished at a later date (the "MOB Project"); and

WHEREAS, on March 25, 2025, the Board reviewed and approved the Hospital initiating a procurement process for the MOB Project in furtherance of the goals of advancing the overall Campus Plan; and

WHEREAS, on May 23, 2025, the Hospital published a Request for Information UH-P25-010 ("RFI") to obtain information from potentially interested parties regarding their capacity to design, build, finance, operate and maintain the new MOB; and

WHEREAS, on September 23, 2025, following extensive review and consideration of the responsive materials submitted by respondents, the Hospital issued a Request for Proposal ("RFP") to certain shortlisted respondents who were identified and selected pursuant to the RFI, which specified that the Hospital sought proposals that would provide cost-effective financing options and contemplated a developer-financed model; and

WHEREAS, the Hospital's evaluation committee reviewed proposals from the shortlisted respondents and unanimously identified Anchor Health Properties as the preferred respondent based on established objective criteria (the "Preferred Respondent"); and

WHEREAS, on March 26, 2026, the Board of Directors unanimously authorized the Hospital to enter into exclusive negotiations with the Preferred Respondent for the MOB Project, with the intention to finalize and execute a master development agreement, which would remain subject to the Board's further approval; and

WHEREAS, since that time, the Preferred Respondent has engaged in preliminary work absent any final predevelopment or master developer agreement; and

WHEREAS, on May 21, 2026, to continue work on the project and allow the Parties additional opportunity to refine a predevelopment agreement, the Board of Directors authorized the Hospital to use state appropriations intended for the campus redevelopment for ongoing preliminary work through August of 2026, amounting to approximately 3.6 million dollars in spend; and

WHEREAS, the Hospital executed a Cost Reimbursement Agreement to formalize the predevelopment expenditure prior to predevelopment agreement execution, which requires Hospital approval prior to any deviation; and

WHEREAS, in accordance with the Hospital's Bylaws, the Hospital maintains an approved Procurement and Purchasing and Delegation of Authority to Contract Policy pursuant to Resolution (hereinafter the "Policy"); and

WHEREAS, pursuant to the Policy, the Hospital seeks authorization to enter into a Predevelopment Agreement (the "Agreement") with the Preferred Respondent for up to $16 million in predevelopment activities associated with the MOB Project; and

WHEREAS, such Agreement will entail the Preferred Respondent initially bearing the costs associated with further predevelopment activities, which subject to certain conditions, shall ultimately be included in the project economies; and

WHEREAS, the Hospital later intends to finalize and execute a master development agreement, which remains subject to the Board's further approval; and

WHEREAS, the Hospital's Finance and Audit Committee has reviewed the proposed action and recommends approval.