



The Board of Directors of University Hospital

Public Meeting
May 22nd, 2024
10:00 a.m.

Via Zoom
University Hospital
Newark, New Jersey

Present Virtually: Tanya L. Freeman, Esq., Chair; David Molowa, MD, Vice Chair; Robert L. Johnson, MD, FAAP; Keith H. Green, BS; Heather Howard, JD; Cecile A. Feldman, DMD; Mark Lattouf, MD; Steven Landers, MD; Mary O'Dowd, MPH; Brian L. Strom, MD, MPH

Present In-Person: Mr. Joseph Baumann

Excused: Ms. Ketlen Alsbrook

MINUTES

I. Opening Statement and Roll Call

Chairwoman Freeman welcomed all in attendance, called the meeting to order and asked McKenzie Wilson Esq., Corporate Secretary, to read University Hospital's statement of compliance with the Senator Byron M. Baer Open Public Meetings Act and the New Jersey Medical and Health Sciences Education Restructuring Act and call the roll. With a quorum of members present, the meeting convened at 10:01 a.m.

II. Patient Safety Story

Mr. Ed Jimenez, President & CEO, provided a brief patient safety story about the dedication and hard work of all the staff at University Hospital. He explained that over the last few months University Hospital has focused on the extensive wait times that the clinics were facing regarding first time patients. In many different areas, waits could be weeks before someone could come in for the first time. Mr. Jimenez explained that our staff had been diligently working to correct this, and in many areas has made major improvements. One area that has seen a major improvement is obstetrics, where initial visit waits could be up to 12 weeks back in January, have now been shortened to roughly a week. Mr. Jimenez wanted to commend the staff on tackling this issue head on.

III. Review and Approval of Board Meeting Minutes of March 27, 2024

Chairwoman Freeman called for a motion to approve the minutes of the March 27, 2024, meeting. Dr. Landers motioned for approval of the meeting minutes; the motion was approved by a vote of the members.



IV. Discussion Items and Reports

A. FY24 Q3 Financial Statements – Mr. Gary Huck

Mr. Gary Huck provided an update on the FY Q3 financial statements and the fiscal year to date statements and information of University Hospital. He emphasized that University Hospital was struggling with cash collections because of the Change Healthcare breach that had taken place. He did however explain that the hospital was beginning to recover the lost funds that were missing because of this. He explained that the hospital was down in both in-patient and out-patient surgeries, while the hospital was up in clinic visits.

B. Annual University Hospital Foundation Report- Ms. Jess Backofen and Dr. Michael Curi

Ms. Jessica Backofen & Dr. Michael Curri, of the University Hospital Foundation, provided their annual report on the foundation's activities and future endeavors. They started by introducing themselves and explaining their roles within the foundation. Then they provided a brief history of the foundation and summarized their 2023 total revenues, which came to \$2.7 million. After that, there was a focus on the 2024 funding avenues that the foundation were pursuing, which included Hybrid Operating Rooms, the University Hospital Peds ICU, the Cath Labs, the Emergency Department, and the Master Plan.

They closed with highlighting two different individuals that have received support through the foundation and the stories of their journeys with University Hospital and the foundation. They closed the presentation by highlighting the upcoming golf outing that is going to take place on September 30, 2024.

V. Public Comment

Ms. Tanya Freeman opened the meeting up to the public for the public comment period. There were public comments made regarding, the new hospital building master facility plan, the status of the FY25 budget request, and the Change Healthcare breach and how that affects University Hospital.

VI. Proposed Actions

Ms. McKenzie Wilson presented the following action items and corresponding resolutions, all of which were previously reviewed and recommended for approval in Committees.

A. Resolution 2024-0522-231: Approval of Medical Executive Committee Recommendations of February 13th, 2024 & April 9th, 2024

B. Resolution 2024-0522-232: UH-P24-003- Cancer Center Infusion Suite Expansion

Then Chairwoman Freeman accepted a motion, duly seconded, to approve the resolutions. The motion was approved by unanimous vote of the members.



VII. Report of the President and Chief Executive Officer

Mr. Ed Jimenez started off his presentation by addressing some issues that had been brought to the attention of the board by members of the public who had provided a comment at the last board meeting. Mr. Ed Jimenez provided a presentation on multiple topics that are currently going on at University Hospital. Mr. Jimenez led off the presentation by providing an update on the current status of University Hospital's fiscal situation after the Change Healthcare breach. He explained that University Hospital was still recouping what had not been collected during the breach. Then he went on to discuss a current change that had been made to the Leapfrog scoring metrics regarding Equity, and how this could impact the Hospital's Leapfrog grade in the future.

Mr. Jimenez then turned his attention to providing updates on the hospital's new Infusion Center Project, he explained that this would help with infusion volume issues, which Mr. Jimenez then went on to highlight the issues that the hospital was facing throughout the institution. He also provided a potential solution that the hospital was looking into for these problems. The currently vacated Rite Aid building across the street from the DOC building was a potential location that could be fitted to help with these volume issues.

Then in conclusion Mr. Jimenez spoke on the current situation surrounding CareWell Health in East Orange and how University Hospital had concerns regarding the viability of the institution and how that would affect University Hospital. Mr. Jimenez highlighted the Weight Management Center that had opened as a joint collaboration between University Hospital and Rutgers. Then in conclusion, Mr. Jimenez presented a video of a recent news story that highlighted the great work that University Hospital's nurses were doing as they celebrated nurse's week.

VIII. Adjournment

There being no further business, upon motion, duly seconded, the members voted to adjourn the public meeting of the Board of Directors of University Hospital at approximately 11:21 AM. The next Meeting of the Board of Directors is scheduled for June 27, 2024, at 10:00 AM.



CERTIFICATION

I, McKenzie Wilson, Chief Legal Officer and Corporate Secretary of University Hospital, DO HEREBY CERTIFY that the foregoing is a true and complete copy of the Minutes of the Public Session of the University Hospital Board of Directors meeting conducted on May 22, 2024.

A handwritten signature in black ink, appearing to read 'M. Wilson', positioned above a horizontal line.

McKenzie Wilson, Esq.
Chief Legal Officer and Corporate Secretary