



University HOSPITAL

Newark, NJ

The Board of Directors of University Hospital

Public Meeting
September 28th, 2023
10:00 a.m.

Via Zoom
University Hospital
Newark, New Jersey

Present: Tanya L. Freeman, Esq., Chair; David Molowa, MD, Vice Chair; Mary O'Dowd, MPH, Robert J. Rubino, MD, Robert L. Johnson, MD, FAAP; Keith H. Green, BS; Heather Howard, JD; Cecile A. Feldman, DMD; Eric S. Pennington, Esq.; Brian L. Strom, MD, MPH; Mark Lattouf, MD; Steven Landers, MD

Excused:

MINUTES

I. Opening Statement and Roll Call

Chairwoman Freeman welcomed all in attendance, called the meeting to order and asked McKenzie Wilson Esq., Corporate Secretary, to read University Hospital's statement of compliance with the Senator Byron M. Baer Open Public Meetings Act and the New Jersey Medical and Health Sciences Education Restructuring Act and call the roll. With a quorum of members present, the meeting convened at 10:02 a.m.

II. Patient Safety Story

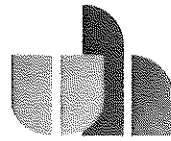
Mr. Ed Jimenez, President and CEO, provided the patient safety story for the meeting. This story was about how a University Hospital Opioid Response Team Member had provided extraordinary care in a response to call. In an email sent to Mr. Jimenez it provided an explanation as to the extraordinary efforts that a member of the University Hospital EMS staff member had undertaken on responding to this specific call, which included providing CPR to a patient and during the process explaining to those surrounding the patient what was happening and how they could help. Mr. Jimenez commended the actions and echoed the continued efforts of the University Hospital EMS team.

III. Review and Approval of Board Meeting Minutes of June 29, 2023

Chairwoman Freeman called for a motion to approve the minutes of the May 25, 2023, meeting. Dean Feldman motioned and was duly seconded by Ms. Howard. The motion was approved by unanimous vote of the members.

IV. Discussion Items and Reports

A. Year End Financials Presentation-Mr. Gary Huck



University
HOSPITAL

Newark, NJ

Mr. Gary Huck presented the FY23 conclusions as well as the statement for Q4 of FY23. Mr. Huck highlighted that the ED and Inpatient surgeries were up for Q4 and that it was a good quarter. He also explained that University Hospital received grants that were extra than what was currently budgeted. He also explained that year-to-date the hospital's revenue was strong and that expenses were all in line.

B. Update on University Hospital Recruitment-Mr. Ed Jimenez & Ms. Raquel Morian

Mr. Ed Jimenez & Ms. Raquel Morian provided an update to the current actions that University Hospital has taken in regard to hiring and recruiting new employees to the hospital. This included having events based surround bringing people to the hospital, and a new marketing strategy targeted to those who have recently graduated.

Mr. Morian then went into greater detail as to the actions that were being taken surrounding the hiring of new nursing staff. This includes financial incentives for new nurses as well as a new nursing residency program for new RNs.

C. Master Pan Community Feedback Presentation-Mr. Ed Jimenez

Mr. Jimenez provided a presentation of the findings that they had received from the community regarding the proposed University Hospital Master Plan. The community had made it known that they liked the green space of the new design, as well as the general floor plan and the increase in size. The community did echo that there needed to be more parking on campus as well as a focus on quality of patient care and customer service.

V. Public Comment

Ms. Tanya Freeman opened the meeting up to the public for the public comment period. There were public comments surrounding the potential merger of the Rutgers Medical school and issues with working conditions throughout the hospital.

VI. Executive Session

Chairwoman Freeman called for a motion to enter into Executive Session. The motion was approved by unanimous roll call vote to the members.

VII. Proposed Actions

Ms. McKenzie Wilson presented the following action items and corresponding resolutions, all of which were previously reviewed and recommended for approval in Committees.

A. Resolution 2023-0928-211: Approval of Medical Executive Committee Recommendations of July 10, 2023 & September 12, 2023

B. Resolution 2023-0928-212: Amendment of the procurement and purchasing and delegation of authority to contract



- C. *Resolution 2023-0928-213: Adoption of 2024 Annual Meeting Schedule*
- D. *Resolution 2023-0928-214: Approval of RFP -UH-P21-011: 3M Health Information Systems, Inc*
- E. *Resolution 2023-0928-215: Approval of new University Hospital Medical Staff Bylaws*
- F. *Resolution 2023-0928-216: Stroke Center Certification Approved*
- G. *Resolution 2023-0928-217 Pertaining to Medical Staff Matters*

Then Chairwoman Freeman accepted a motion, duly seconded, to approve the resolutions. The motion was approved by unanimous vote of the members.

VIII. Report of the President and Chief Executive Officer

Mr. Ed Jimenez provided a presentation on multiple topics that are currently going on at University Hospital. These topics included an update on the new master facility project, the achievements of the Liver Transplant Department, updates on the EMS Department, and a review of some of the potential clinical changes that can be coming in the future.

Some of the highlights of the presentation were that University Hospital had the best survival rate of any hospital in the country for liver transplant, that our EMS response times continued to reduce response times, and that we have commissioned a new mobile Mammography Unit for the community. Mr. Ed Jimenez also highlighted how the hospital's facility being "functionally obsolete" had the potential to effect safety and quality of care for the patients of the hospital as well as potential income that the hospital could lose from the facilities. Another example the Mr. Jimenez provided for this was regarding the DOC building losing its air conditioning for a few days during the summer months. This had almost caused delays in procedures and patient visits, which would have had a direct effect on the quarterly financials, had that happened.

Mr. Jimenez closed his presentation with an extensive update regarding the stage that the hospital currently was in for its master plan, as well as explain the move that some employees were going to have to make to newly leased office space off campus.

IX. Adjournment

There being no further business, upon motion, duly seconded, the members voted to adjourn the public meeting of the Board of Directors of University Hospital at approximately 11:50 AM. The next Meeting of the Board of Directors is scheduled for November 16, 2023, at 10:00 AM.



University
HOSPITAL
Newark, NJ

CERTIFICATION

I, McKenzie Wilson, Chief Legal Officer and Corporate Secretary of University Hospital, DO HEREBY CERTIFY that the foregoing is a true and complete copy of the Minutes of the Public Session of the University Hospital Board of Directors meeting conducted on September 28, 2023.

McKenzie Wilson, Esq.
Chief Legal Officer and Corporate Secretary